Executive Key Performance Indicators

			Equity	Safety	Quality		Care Experience	Developing our People		Financial
								23		Stewardship
			Воуо	Dentoni & Williams	Marks & May		Johnson	Marks & Nguyen		Boffi
	The ZSFG Way	ks & Nguyen	By 6/30/19, Increase Departmental PIPS reporting with at least one metric stratified by REAL to 35%	By 6/30/2019, Reduce total number of patient harm events to less than 10/month.	By 6/30/2019, Reduce hospital readmission from 14.46% to 14.32% (Prime)	By 6/30/2019, Reduce ambulance diversion from 52.8% to 40%	By 6/30/2019, Increase % ICARE adoption and adherence through daily status sheets, staff celebrations and driver or watch metric to 16 department	By 6/30/2019, Increase the number of ZSFG departments that have implemented DMS to 14	By 6/30/2019, Increase % of ZSFG expanded executive leaders with one identified PDP A3 target to 85%	By 6/30/2019, Decrease salary variance to 0
Strategic A3s	Building Our Future	Boyo & Damiano								By 6/30/2019, Reduce # of days slippage for completion of capital projects to 60/month
	Implementing an Electronic Health Record	Dentoni & May	% of unique patients seen at ZSFG with	By 6/30/2019, Achieve % of EHR implementation defined by phase - Groundwork, Direction, Adoption, Testing, Training, Go-Live					By 6/30/2019, Achieve % staff satisfaction and readiness for EHR by phase - Groundwork, Direction, Adoption, Testing, Training, Go- Live	
,		Reduce BAA heart failure readmissions Star Rating								
		Outcome Metrics					"Would Recommend Hospital" (HCAHPS)			Limit Percent Spend of General Fund to Total Budget
		Outcol					"Would Recommend Provider's Office" (CG- CAHPS)	"Likelihood to Recommend ZSFG to Friends and Family as a Place to Work"		

	Operational A3s									
	Equity Safety		Quality	Care Experience	Developing our People		Financial			
							Stewardship Stewardship			
	Advancing Equity	Improving Value and Patient Outcomes	Ensuring Flow and Access	Optimizing a Care Experience Model	Daily Management System		Financial Stewardship			
ALIGNMENT										
Unit-Level Key Performance Indicators: Drive (D) or Watch (W)										
Ex:	Equity	Safety	Quality	Care Experience	Developing our People		Financial Stewardship			
Periop							\$			
The ZSFG Way	1 Metric Stratified	SSI (e.g skin cleansing)	Add-On Wait Times	ICARE Key Behavior	1 Department		Dept. Salary Variance			
Building Our Future		100%/phase								
Implementing an Electronic Health Record						100%				